

February 22<sup>nd</sup> 2010

To Our Trusted Suppliers,

General Dynamics Canada recognizes the contribution our suppliers add to the success of our business and thank you for your valued support. Consistent with a spirit of cooperation we would like to re-emphasize our complete commitment to the highest ethical standards and code of conduct. At General Dynamics Canada, the ethical standards are established and communicated through our employee awareness programs to ensure that all employees are thoroughly familiar with acceptable ethical behavior in dealing with suppliers.

General Dynamics Canada policy prohibits all employees from accepting gratuities, gifts, entertainment or other favours, as well as from engaging in any activities which create the perception of a conflict of interest, from any current or prospective supplier.

Additionally, as a contractor to multiple Federal Government agencies in Canada, United States, and the United Kingdom and around the World, both General Dynamics Canada and our Suppliers are required to abide by all the applicable regulations and laws concerning the exchange of gifts or consideration for business or influence on business decisions.

We are confident that General Dynamics Canada Employees and our Suppliers shall continue to conduct business in strict accordance with the highest ethical practices. As such any improper behavior, however unlikely, attributable to a General Dynamics Canada Employee or Supplier must be reported immediately to our Chief Ethics Officer - Mr. Guy Giguere at 613 596 7965.

Thank you for your assistance in ensuring that our relationships continue to be conducted in compliance with the highest mutual standard of conduct, honesty and fairness.

Sincerely yours

Patrick Kuprowski

Director, Supply Chain Management  
General Dynamics Canada